



Agency Board Meeting 29 April 2014

Board Report Number: SEPA 15/14

Our Approach to Risk Management

Summary:	At the strategy meeting in March the Agency Board received a presentation on our new approach to risk management and reviewed the new process which has been developed to support it. The Agency Board is now asked to formally note its approval of the new approach to risk management.
Risks:	There are no risks associated with this paper
Financial Implications:	There are no financial implications associated with this paper
Staffing Implications:	There are no staffing implications associated with this paper
Environmental and Carbon Impact:	There are no environmental or carbon impacts associated with this paper
Purpose of the report:	The Agency Board is asked to note its approval of our approach to risk management
Report Author:	Anne Turner, Business Strategy Manager
Appendices:	

Our approach to risk management
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1. Introduction

- 1.1 A new approach to risk management was presented to the Agency Board at its strategy meeting in March. Board members were very supportive of the approach; they discussed it, offered advice and also offered to share their own experience of risk management to help improve our process.
- 1.2 The Agency Board is now asked to note its approval of the new approach at this formal board meeting.

2. Background

- 2.1 The new approach to risk management was developed following feedback from Board members on our existing approach and is based on good practice in other organisations. It seeks to strengthen our existing risk management practices, while also increasing our focus on strategic risks, increasing the use of risk assessment as a tool in strategic decision-making and defining risk appetite to encourage innovation where appropriate.
- 2.2 The new approach identifies five risk management results we will be working to achieve over the next three years. They are:
 - Risks are actively managed;
 - Statutory and regulatory requirements are met;
 - Appropriate risks are taken to innovate and pursue opportunities;
 - Risks are spotted before they become issues;
 - Risk is considered when making strategic decisions.
- 2.3 The new approach includes an implementation plan detailing the steps that will be taken to embed it in the organisation and those responsible for delivery.

3. Recommendations

- 3.1 The Agency Board is asked to note its approval of the new approach to risk management discussed at the strategy meeting.

Anne Turner, Business Strategy Manager
David Pirie, Executive Director

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